Asbestos Removal Project Management

Construction Industry Synopsis

Occupational Hygiene Safety Consultants
Asbestos Consultants
Noise Exposure Assessments
Legionella & Water Hygiene Services
Indoor Air Quality & Workplace Exposure

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The Problem

Refurbishment or demolition construction projects that involve buildings built before 1985 inevitably contain significant levels of asbestos materials (although any building built prior to 1999 has the possibility). Identification and removal of asbestos materials can be complex and may escalate if not correctly managed.

History Repeating Itself

Many of today’s asbestos removal activities involve re-cleans of poorly managed historical asbestos removal works. In many of these cases, numerous attempts were made to remove the asbestos material, but residues were left in pipework, walls and voids. As a result, remediation costs increase, building occupiers are inconvenienced, and the reputations of contractors are negatively impacted upon.

The Root Cause

The key factors contributing to these problems, include: i) directly appointing a removal contractor instead of using a skilled asbestos management consultant; ii) allowing the removal contractor to appoint its own inspecting analyst; iii) a lack of understanding of the project scope; iv) poor planning, design and removal methodology; v) using an asbestos survey as the sole scoping document to gain asbestos removal prices from contractors.

All or just one of the aforementioned root causes can be highly disruptive to a project schedule and undermine client confidence.
The Solution

Effective management of asbestos removal during any refurbishment or demolition project involves 3 key stages.

1. Planning & Design
   This element of the project has the biggest impact on success and should typically include the following elements:
   - Interpretation of survey data to ensure the level of scope meets the project needs.
   - Development of a technical specification to ensure removal contractors price like-for-like and in-line with the project scope.
   - Assessment of suitable contractors to identify technical ability and resource capability.
   - Analysis of tender returns and validation.
   - Review of associated methods and risk assessments prior to HSE notification.

2. Removal Works
   This stage of the project is one of the most sensitive, especially in buildings that remain partially occupied by the client. A good level of project management should involve the following elements:
   - Ongoing contractor management by the appointed asbestos consultant.
   - Daily compliance air testing to provide peace of mind and confirm controls are adequate.
   - Regular auditing and inspections of the removal process.

The Key Stages of Asbestos Removal Management

How do I protect my organisation from asbestos issues on our next refurbishment project?
What benefits will I gain from appointing a consultant to manage the issue of asbestos?

3. Re-occupation Inspection

This final stage of the project is vital to preventing reoccurring issues due to incomplete removal of asbestos materials. The importance of the visual inspection process, carried out by a fully qualified analyst, should not be underestimated. Repeated visuals by separate analysts and where appropriate a collaborative approach (ACSO methodology) should be used to ensure a final solution is achieved.

Benefits

Appointing a competent asbestos management consultant with responsibility for your asbestos requirements from cradle to grave on your next project will deliver the following benefits:

• The consultant will work with the contractor at the pre-construction bidding stage to reduce risk of over or under estimating potential asbestos costs.

• Cost-reduced management and overall value for money, which is achieved in two ways; i) through the like-for-like tendering process provided by the technical specification, and; ii) avoidance of repeated removal issues and project delays.

• A consultancy rather than a sub-contractor based relationship ensures a greater understanding of the project requirements.

• The site team can focus on the construction element of the project rather than dealing with complex asbestos issues that your team may not have the specialist knowledge to manage.

If you would like to know more about protecting yourself and your organisation from asbestos related issues please don’t hesitate to contact us for a free no obligation consultation.
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